

# Engineering For Resilience: A High-Impact Review of Well Design, Drilling, And Completions in The Evolving Global Energy Landscape

**Engr. Dr. Ekeinde, Evelyn Bose**

*Department of Petroleum and Gas Engineering, Federal University Otuoke, Bayelsa State, Nigeria*

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## **Abstract**

The energy industry today has a duty to try and increase the supply of energy while focusing on two main objectives: meeting an ever-growing global energy demand and continuously looking for ways of reducing carbon emissions. In this paper, we shall critically evaluate whether engineering, being made up of design, drilling as well as completions, has evolved from a simple linear execution discipline into a complex resilient system. Combining the state-of-the-art technology in IDWCS and ML innovation clearly indicates that predictive data-driven models increase ROP by more than 98%, hence reducing time wastage greatly. Some branches of engineering other than efficiency have also extended their focus towards ensuring the overall long-term sustainability within complex facilities such as CCS which itself may need some new advanced materials for an extended or even ultra long capture of CO<sub>2</sub>. The study also indicates that it is necessary to keep pace with technology and integrate it quickly while at the same time ensuring that there is appropriate industrial input within the sea space identifying any probable matter across all the sea space in relation to onshore activity in cessation or periods of low production where such gas may escape from wells as well as being in contact with workers houses or rain hitting external plant sea space tanks and entering workers accommodation via open vents due southerly wind protected weather shore wise, thus making sure everything goes well within industry. Finally, it concludes that operational resilience depends not only on financial stability like in the past but on the degree of digital integration, complexity of architecture, and confirmable sustainability nowadays.

**Keywords:** Integrated Digital Well Construction; Rate of Penetration (ROP); Carbon Capture and Storage (CCS); Well Integrity; Machine Learning; Energy Transition; Geomechanics.

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## **I. Introduction to the Evolving Well Construction Paradigm**

### **Well Engineering in the Global Energy Transition**

The architecture of the world energy system is currently experiencing its preferred structural change in 100 years. This promise is characterized by an intricate system of pressures commonly referred to as the energy trilemma, the demand to deliver safe and affordable energy and at the same time to facilitate the move toward lower-carbon energy delivery (Equinor, 2024). In this whole macro-economic structure, well engineering is the most important underlying infrastructure. Regardless of the goal of accessing the hydrocarbons with reduced intensity of emissions or injecting carbon dioxide in well-permanent storage, the wellbore is main interface with the undersurface, as demonstrated by the intricate infrastructure approach of offshoring shown in Figure 1.



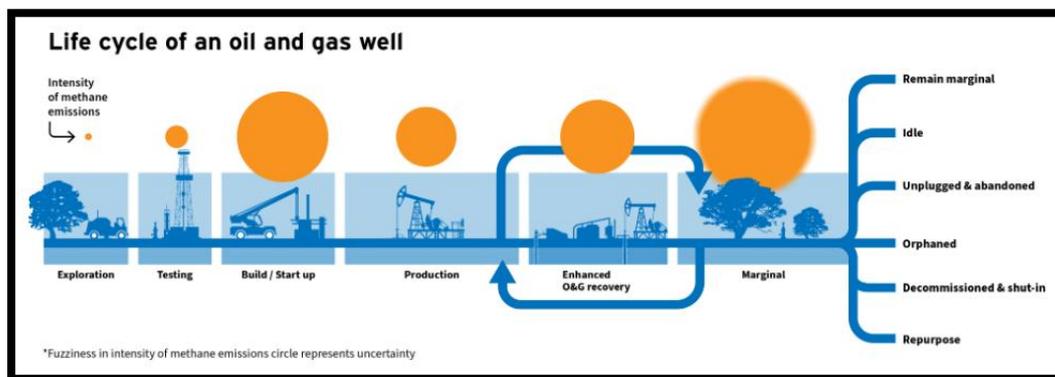
**Figure 1.** An offshore oil drilling rig, exemplifying the complex infrastructure requiring resilient engineering in the modern energy landscape (After IChemE. 2017).

The most important issue facing the operators is to have the "Collaborative Growth and Resilience" in a world that has the geopolitical turmoil, fragmentation of the supply chain, and strict environment requirements on the rise. The notion of resilience here does not relate only to the ability to recover failure, but that the concept of engineering resilience into the system to avoid failure due to a growing stress (Equinor, 2024; Gilmore, 2024). Upstream energy operators have one major capital expenditure (CAPEX) which is the well construction. In the past, this cost center was straddling the shoulders of intractable high amounts of non-productive time (NPT) and invisible lost time (ILT) of efficiencies that go down the drain due to the form of micro-stoppages and subpar coordination (Sandeep D, 2024). These inefficiencies could be afforded in a environment of high margins, but they become threats to life in a market with tight volatility bands. So, the development of enhanced efficiency and reduced risk are the topmost requirements in ensuring the financial and operational stability that can sustain the resilience.

According to the latest market statistics, the intensity of operations in the sector remains intense. It has been estimated that over 580 billion in upstream investments would be in the global market in 2024, with a year-on-year increase of 11 percent, which is fuelled by the aviation and petrochemical industries (Gilmore, 2024). Moreover, the well completions market is expected to be steadily growing only in 2026 to an estimated value of 13.5 billion and has the Compound Annual Growth rate (CAGR) of 3.8% (Gilmore, 2024). Such an influx of capital may denote that the industry is not seeking closure but just upgrading ready to face a more sophisticated future.

### Defining the Modern Scope of Well Design, Drilling, and Completions

The contemporary approach to well engineering has been moving towards a strategic change of being able to drill to a total depth (TD) as quickly as possible to the design thinking of the entire life cycle. In the long-term, the integrity spans decades as the decisions made during the early phase in the design and planning process now have a direct impact. Such an overall view is depicted in the figure 2, which represents the flow of exploration to decommissioning.



**Figure 2. The overall life-cycle of the well, including all activities of planning and exploration through abandonment and repurposing (After DeLang, Schmeisser, Gordon, Chaney, & Mitchell, 2025)**

This change is especially acute when the well is to be used in new application like as a carbon injection where the containment assurance span can be more than 100 years (Ibukun et al., 2024; Eissa et al., 2025). Two trends that define the current scope of well engineering are:

1. **High-Complexity Access:** The "easy oil" is gone. Recent projects emphasize on deepwater settings, high-pressure/high-temperature (HP/HT) area, and deep wells (ultra-extended reach wells (ERWs), driving the yield strength of metallic and elastomeric materials to the extreme.

2. **Deep Digital Integration:** The industry acknowledges that advanced architectural solutions, including intelligent multilateral wells, should be used to optimize the recovery and reduce the environmental impact and, to achieve it, the precision tools which would allow optimization of operations in real time (SLB, 2024).

The present literature has a critical research gap that was identified by this review: despite the fact that significant advances have been made in dynamic drilling modeling (what happens during a bit turn), there is a gap in the knowledge of what happens when gas-filled open-hole completions are used in ultra-deep environments (Ge et al., 2025). In addition, ethical governance in line with AI implementation has not been extensively researched in technical engineering journals.

## **Digital Transformation: The Foundation of Resilient Well Delivery**

### **Integrated Digital Well Construction Systems (IDWCS)**

The major issue that is affecting the operation of well construction is the cost of inefficiency. The digitisation of technologies is fundamentally altering the way in which this inefficiency can be dealt with, moving the emphasis not on the localised operational efficiency (e.g. shorter connection times) but on the systemwide efficiency.

Integrated Digital Well Construction Systems (IDWCS) are set to operate as the joint information base throughout the whole delivery of the well. The driller, the geologist and the completions engineer in the legacy model operated in data silos and they were usually on different software platforms which were not communicating. IDWCS eliminates them, enabling the data on design, planning, and operations to be delivered across traditionally isolated teams, such as internal stakeholders, service providers, contractors, and software vendors. Such a concept is based on digital twin technology, and Figure 3 portrays that a virtual replica determines real-life actions.



*Figure 3. The visual representation of a digital twin that is applied in well construction and demonstrates the idea of a virtual replica that directs the real-world activities. (After Equinor, 2019)*

It is this collective integration that is the driving force that allows corporate strategies that seek to enhance the efficiency of well delivery through systematic elimination of waste and minimization of risk. An example is that corrections to the geological model based on real-time logging-while-drilling (LWD) data can be relayed immediately to the central system to change the casing design and cementing volume requirements, which in turn communicates to the supply chain logistics to change their delivery orders.

The well value stream is not limited only to the wellsite. It enables these new systems to handle essential transformation opportunities in the related functions such as procurement, logistics, storage, tracking, and the stringent engineering needed to handle management of change (MOC). IDWCS is not an upgrade of technology but a structural change that is aimed to provide a resilient, corporate value stream management system with quantifiable uncertainties and advantages.

### **Advanced Analytics and Automation in Drilling Operations**

The digital transformation uses massive amounts of operational and subsurface information created through decades of operations, and opens new opportunities with the help of sophisticated analytics, automation, and Artificial Intelligence (AI).

### **Predictive Modeling for Rate of Penetration (ROP) Optimization**

The most important parameter that should be benchmarked to measure the efficiency of drilling is the Rate of Penetration (ROP). This is the main variable that influences the time-dependent costs of the drilling

process; the better the ROP is, the shorter the rig time, and the lower the cost per foot (Eren & Kok, 2018; Al Dushaishi, Abbas, Al Saba, & Wise, 2025).

Traditionally, ROP forecasting was based on physics based guesses, including those of Bingham or Maurer. Although fundamentally important, the models are based on idealized conditions and often do not resolve the assumption of the interactions (both non-linear) between the strength of rocks, wear of the bit, and the hydraulic cleaning efficiency (Al Dushaishi, Abbas, Al Saba, & Wise, 2025).

The recent technological developments apply the use of data-driven modeling, which is a notion of Machine Learning (ML) methods, to obtain unparalleled predictive success. It has been observed in comparative studies that algorithms like Random Forest (RF), Decision Tree (DT) and K-Nearest Neighbor (KNN) have better performance as compared to traditional models. These Black Box model types are superior in accuracy since they consume dozens of input features in predicting results, as compared to the standard empirical algorithms as shown in Table 1. (Gupta & Bhui, 2025).

Non-linearity is mastered by the very high values of performance: the best ML models have a Coefficient of Determination (R<sup>2</sup>) equal to about 98% and a very low Mean Absolute Percentage Error (MAPE) of only 3.30% (Gupta & Bhui, 2025). This near-deterministic predictive capability enables operators to employ a wider variety of variables, such as formation information and various types of drill bits - an innovative feature of the models in comparison to older models that only dealt with operational variables.

**Table 1: Digitalization Impact on Drilling Performance: A Comparison of ROP Prediction Models (2010–2024)**

Model Type	Key Input Variables	Performance Metric (R <sup>2</sup> )	Primary Benefit to Resilience
Machine Learning (RF, DT, KNN)	Operational parameters, Formation UCS, Bit Design, Hydraulics	~98%	Predictive optimization; Maximized ROP; Minimized NPT via shock reduction
Artificial Neural Network (ANN)	Historical Drilling Data, Offset Well Logs	92–93%	Real-time decision support; Reduction in cost per foot; Pattern recognition
Traditional Empirical (Maurer/Bingham)	WOB, RPM, Bit Diameter (Physics-based)	60-75% (Variable)	Established benchmark; Understandable physics; Good for initial planning

*Note: The change in empirical to ML model is a change towards general estimation to precision execution.*

**Integrated Remote Operations (IRO) and Autonomous Systems**

Automation is also transforming the way drilling is being conducted through safety, efficiency, and the cost of operation (Norton Energy, 2024). With the automation of rigs (Figure 4 below is an example of PACE-R), it is possible to have high precision drilling with minimal human operator intervention.



**Figure 4. The An automated land rig (see figure 1) is an illustration of how high-risk areas can be eliminated by employing high-technological integration in the carrying out of drilling activities (After Ramamoorthi, 2022)**

The high-precision drilling is possible with automated rigs, and the people involvement is minimized. This plays a very important role in minimizing the number of incidences of Human Factors. An example is the use of automated pipe handling systems, which eliminate the floorheads on the floor and reduce the rate of injuries significantly. Moreover, robotic systems do not create fluctuation in connection times, also removing the differences in various drilling crews (Norton Energy, 2024).

The vision of the industry regarding the Digital Well Operations focuses on the transfer towards the model of execution based on the advanced technology coordination. This encompasses dynamic operational envelopes which are employed as real time decision support. In the case of a driller trying to exceed WOB to levels that exceed the buckling capacity of the drill string, the automated system can directly act or block the command, which in practice ought to engineer out the threat.

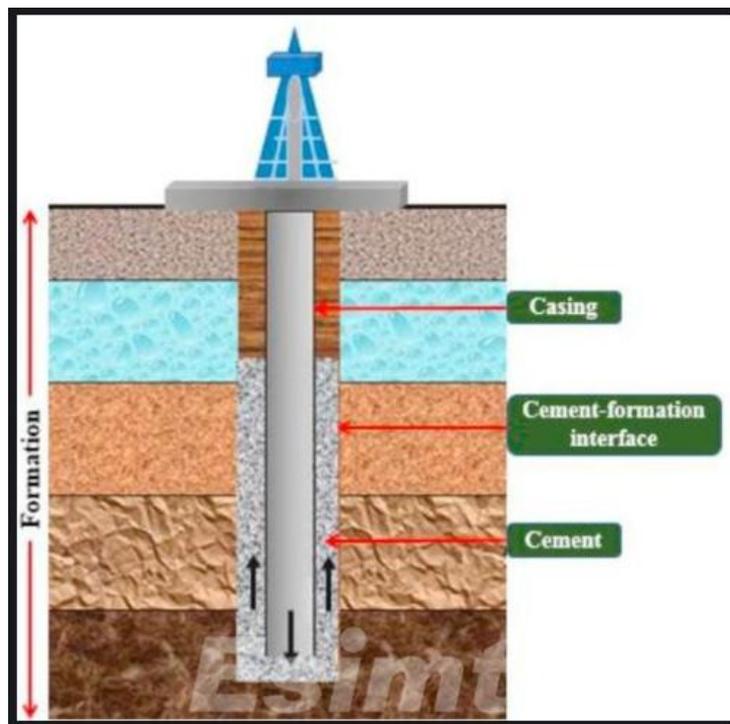
### **Advanced Drilling Techniques for Complex and Unconventional Reservoirs**

#### **Enhancing Wellbore Stability in Extreme Environments**

The complex wells such as drilling in high-pressure environment, high-temperature environment and ultra deep environment require advanced wellbore stability management. Further down in the wells, the simplistic concept of matching up formation pressure with the weight of the mud cannot be performed anymore; engineers need to consider the thermo-poro-chemo-elastic behavior of the rock.

#### **Multiphysics Modeling**

Numerical models are necessary to maintain the wellbore stability. High temperature strata temperature variations cause an extra thermal stress to the wall of the wellbore. The field of drilling fluids has therefore developed to be a geomechanical instrument of stability in its management of formations, especially in shales whereby greater salinity mud is involved to increase its stability through osmotic potential (Shokir, Sallam, & Abdelhafiz, 2024). The most important aspect in these operations is the assurance of a good seal, as shown in Figure 5 where the achieved level of zonal isolation was very crucial, thus becoming possible due to cementing in the interface of various formation layers.



*Figure 5. Examples of wellbore cementing, an essential technique to the integrity of a wellbore and zonal isolation in complicated geological conditions (After Maagi, Lushasi, & Jun, 2020)*

#### **The Critical Research Gap: Gas-Filled Open-Hole Stability**

There is still a huge vulnerability of preventing long-term well integrity during the production stage of ultra-deep ERWs, especially in gas reservoirs. There is a research gap with regard to the stability of open-hole wellbore in instances where the drilling fluid sustaining the wellbore has been replaced by gas that does not offer any mechanical support (Ge et al., 2025).

### **Precision Drilling for Risk Mitigation**

They require the use of precision drilling method when reaching the difficult reserves.

### **Managed Pressure Drilling (MPD)**

Managed Pressure Drilling (MPD) is a drilling process that is adaptive in that it allows rigorous control of the annular pressure profile along the wellbore. Contrary to the traditional drilling, in which the pressure is regulated only through the mass of mud and the speed of the pump engines, MPD is a closed-loop system where the rotating control device (RCD) and an automated choke manifold are used (Vertechs Group, 2024).

This is very essential in small margin windows where any variation between the pore pressure and the fracture gradient is very minimal. MPD is a technique of maintaining the pressure of the bottom hole constant (CBHP) at times when the pumps are not operating during connections because of surface backpressure. This helps to avert the pressure cycling that frequently causes the instability of the wellbore, decreasing NPT induced by kicks or ballooning (Vertechs Group, 2024).

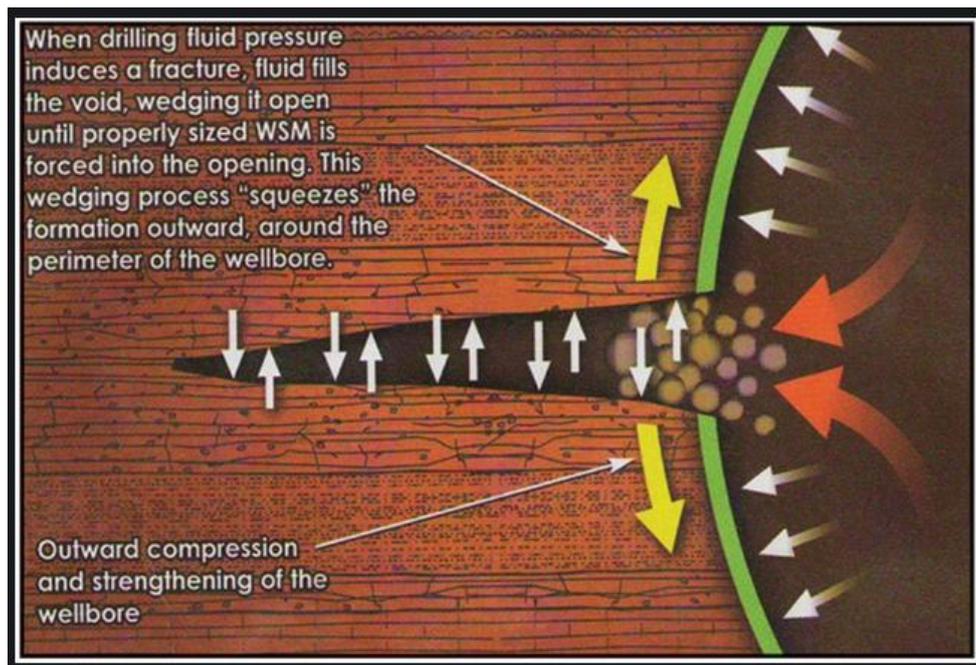
### **Casing While Drilling (CWD)**

Casing While drilling (CWD) will be a radical innovation in risk management. In this technique, the casing string is drilled and the drill pipe is the casing itself, and a retrievable or drillable bit is placed on the bottom (Pavkovic, Bizjak, & Petrovic, 2016).

CWD produces Plastering Effect where incision of the drill is applied to the borehole wall through rotating the large-diameter casing and reinforcing the borehole, minimizing by-passed fluid. More importantly, it removes the process of "tripping" (drawing the drill string out to casing run). The stage at which the majority of well control accidents and stuck pipe accidents happen is during tripping. CWD will eradicate this and hence tremendously minimizes the NPTs and safety issues. It also permits the utilization of less capital and logistical rig substructures (Pavkovic, Bizjak, & Petrovic, 2016).

### **New Advances in Hydraulic Fracturing Design**

Optimization of hydraulic fracturing (HF) is one of the issues that are critical to achieving ultimate recovery (EUR). The current body of research is aimed at enhancing the precision of the HF treatment designs by complex numerical solutions. Fracturing whereby fluid pressure is used to split the formation apart to form a direction of flow is illustrated in Figure 6.



**Figure 6. Flow chart of hydraulic fracturing process in which the drilling fluid pressure causes the formation to fissure and proppant to open up the surrounding. (After Nongferndaddy, 2018)**

One of the design advances that have been done to improve well contact is the so-called Fishbone drilling where several minor-diameter needles are jet cored to the main lateral, combining the drilling structure with fracture effectiveness (Rice, Jorgensen, & Waters, 2014).

## Intelligent Completion Architectures and Enhanced Recovery

### Intelligent Completion Systems (ICS): Technology and Market

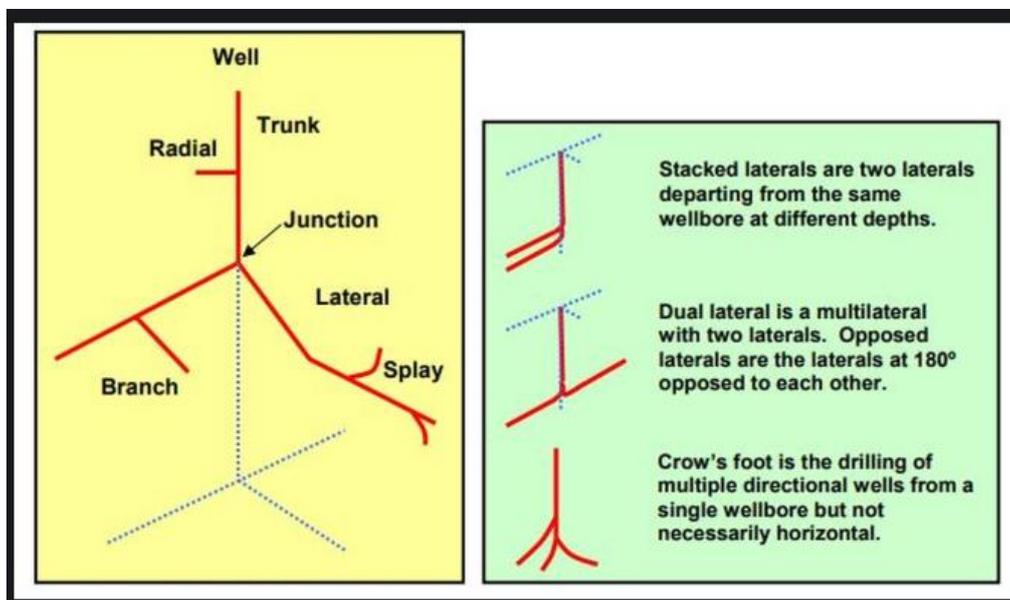
Technology and Market Intelligent Completion Systems (ICS) has been acknowledged as a fundamental pull behind the modern well resilience. A growing demand of more advanced oil recovery and the adoption of AI to control production real-time are the drivers of these systems (Archive Market Research, 2024). The market size based on intelligent completion has been forecasted at 1.85 billion dollars by the year 2025 towards the investment in offshore and mature fields.

The essence of the ICS is to provide the well with permanent downhole sensors (Pressure/Temperature gauges, Distributed Acoustic Sensing) and surface controlled downhole Inflow Control Valves (ICVs). These modules enable operators to perform the dynamic control of flow between various areas without the use of physical interventions (Kumar, Sharma, & Gupta, 2016). A remote choke can be used on a given zone in case a particular area is generating water in an "Oil Rim" type system like in the example, the operator can choke back the given ICV, which will not allow the water cut to flood the plant but still allow oil production to continue in the other areas.

### Multilateral and Extended Reach Well (ERW) Designs

#### Architectural Efficiency

The multilateral well systems have a great architectural benefit over the traditional single bore wells. Multilateral systems use the ability to create multiple laterals out of a single mainbore as a tool to reach as many of the reservoirs as possible and reduce the footprint (SLB, 2024). Figure 7 shows the different branch configuration- Dual Lateral and Crows foot- employed in order to access the different depths in a reservoir.

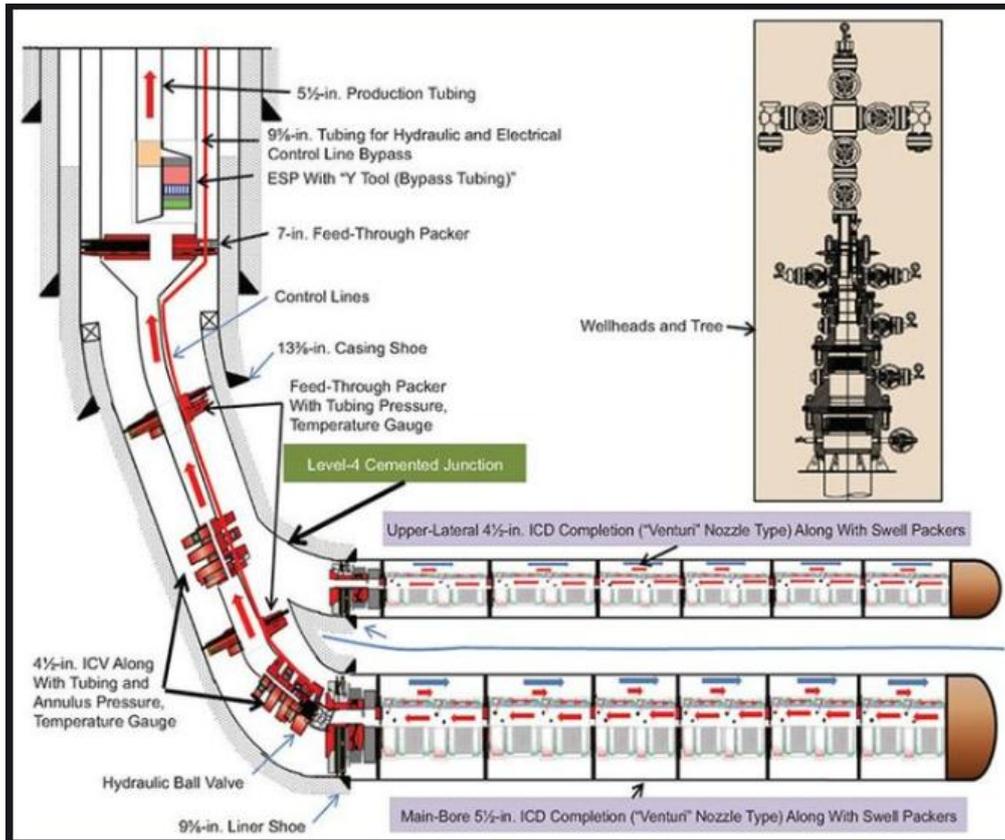


*Figure 7. Drawing of the branching Put simply, a multilateral wellbore has a branching nature, such as Stacked, Dual Lateral and Crows foot arrangements. (Modified after Islam & Hossain, 2021)*

The industry is based on the classification framework TAML (Technology Advancement for Multi-Laterals) as a way of determining the complexity of the junction. An example of this is TAML Level 5 junctions that offer pressure protection on the junction with hydraulic isolation, a strong resolution to pressure difference in the branch wellbores. These systems can develop into permanent reservoir management tools with the help of intelligent completions (Adam W, 2013; SLB, 2024).

### Optimized Flow Control Devices (FCDs)

Optimization studies have proven that the combination of various types of devices in multilateral completions offers better performances. As an example, it has been determined that the combination of Autonomous Inflow Control Devices (AICDs) and the active surface-controlled ICVs can provide the greatest benefit (Kumar, Sharma, & Gupta, 2016). An example of such an intelligent completion is given in Figure 8, in a lot of detail, indicating the strategic positioning of the valves and packers.



**Figure 8. Illustration of Intelligent Multilateral Well Architecture showing the careful location of Inflow Control Valves (ICVs) and Inflow Control Devices (ICDs) in different zones of differing permeabilities in different laterals (After Adam Wilson, 2013).**

There are severe economic implications. Research proves that a high profitability increase can be realized by optimizing FCDs. Not only did one of the listed implementations in the literature lead to an increase in profits amounting to as much as 75 million USD, which is a 22 to 42 percent boost in profit increase compared to single-device completion methods (Kumar, Sharma, & Gupta, 2016). This confirms the hypothesis that increased initial expense in completing engineering would generate significant long-term resoluteness and economic gains.

### Engineering for Long-Term Integrity and Sustainability

#### The Imperative of Well Integrity in the Energy Transition

##### Lifecycle Integrity and Cost Optimization

Well integrity is the use of technical, operational, and organizational measures in mitigating the threat of uncontrolled liberation of fluids. One of the issues that remain consistent is Sustained Casing Pressure (SCP), which is usually correlated with the bad performance of the initial cementing or corrosion of the casing (Author, 2024).

To counter this, the operators are forced to conduct serious Life Cycle Cost Analysis (LCCA). It is an economic modeling which determines the feasibility of several mitigation methods like the use of premium gas-tight connections instead of standard API connections throughout the lifetime of the well. Skilled investment prioritization would have the aim of ensuring that cost saving on the drilling process does not cause expensive workovers and extra abandonment expenditure in future (Ibukun et al., 2024).

##### Unique Well Integrity Risks for Carbon Capture and Storage (CCS)

Carbon Capture and storage (CCS) involves radically new engineering needs in the field of integrity engineering. The CCS principle is practically the reformation of the integrity expectation: the oil wells are designed to support the flow out during the duration of 20 to 30 years; meanwhile, the CCS ones are supposed to support it during the centuries (Eissa et al., 2025). Table 2 summarizes the divergent needs between the usual production and CCS injection.

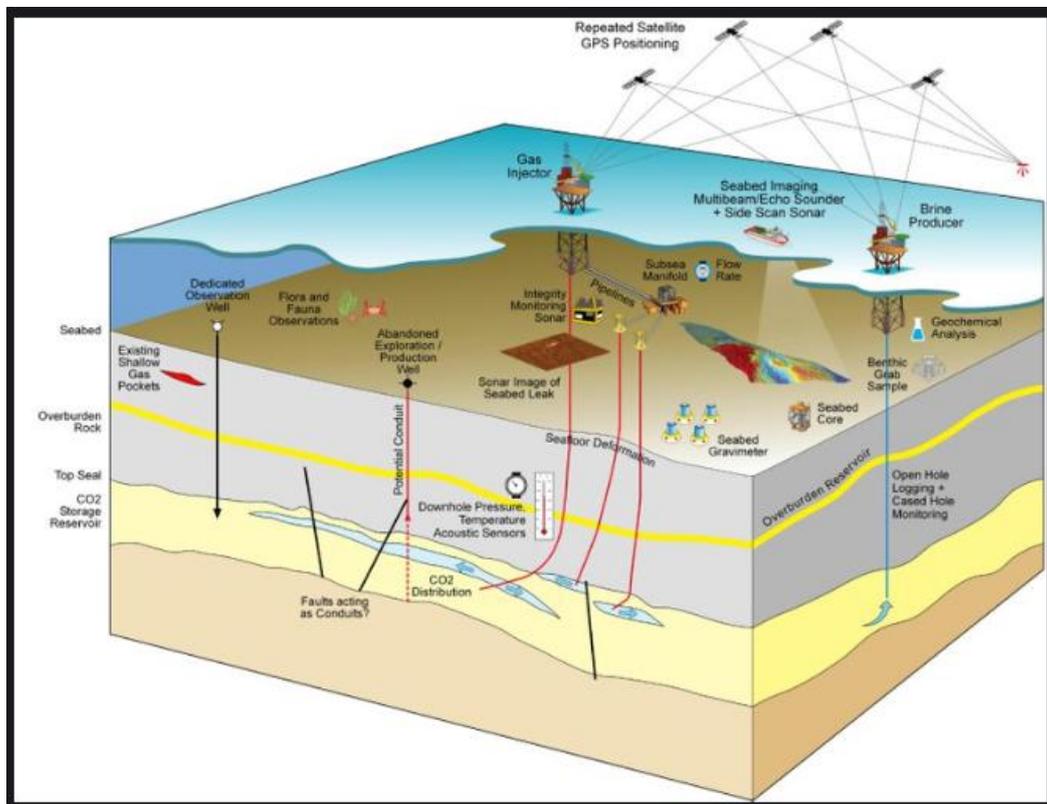
The challenges that CCS will face specifically are:

1. **Phase Behavior and Temperature:** Introduction of super-critical CO<sub>2</sub> may lead to serious cooling (Joule-Thomson effect) of the wellbore which results in thermal contraction of the casing, and possibly debonds the cement sheath.
2. **Chemical Attack:** Carbonic acid is formed in wet CO<sub>2</sub> which causes severe corrosion to carbon steel and deterioration of Portland cement (carbonation) rendering it an amorphous silica gel having no structural integrity.
3. **Legacy Wells:** The storage formation can be in full blast in the mature basins such as the Permian or the North Sea with hundreds of old wells. When these legacy wells are plugged using common cement the wells provide possible routes of leakages (Eissa et al., 2025).

**Table 2: Well Integrity Requirements: Production vs. CCS Application**

Integrity Parameter	Conventional Production Well	CCS Injection/Monitoring Well
Required Lifespan	Tied to economic reservoir life (15–30 years)	Ultra-long-term containment (50–100+ years)
Pressure Profile	Decreases over time (Depletion)	Increases over time (Pressurization up to fracture gradient)
Primary Degradation Mechanism	Erosion, Scale, moderate corrosion	Carbonation of cement; Thermal cycling stress
Barrier Redundancy	Primary barrier (tubing/packer) + Secondary (Casing)	Enhanced barriers required; Corrosion Resistant Alloys (CRA)

The unique limitations to CCS are the Joule-Thomson cold effect and the chemically reactive wet CO<sub>2</sub> in the form of carbonic acid. Figure 9 demonstrates the uneasiness of the CCS infrastructure pointing at the many elements of barriers that need to be in place to avoid leakage caused by faults or due to wellbores that exist.



**Figure 9. Cross-Section of CCS Wellbore Cross-Section with Barrier Elements, it is important to note that seabed imaging and below surface containment is complex. (North Sea Transition Authority, 2023)**

### Innovation in Zonal Isolation: Cementless Well Construction

Combating long-term integrity issues Cementless Well Construction has been influenced by the desire to find a long-term solution to long-term integrity problems. Custom cement is also slow in drying and subject to channeling.

Swellable elastomer packers are being applied to replace them. When it comes to these types of materials that are called smart, they can expand when in contact with a particular fluid (oil or water) to cover the annulus (Seyger et al., 2013; Drilling Contractor, 2010). They have specific benefits to CCS: elastomers can be designed in such a way that they are chemically inert to CO<sub>2</sub>, unlike Portland cement. Additionally, they offer a ductile seal that is capable of bending with the contraction and expansion of the wellbore as heat moves through it and eliminates the occurrence of micro-annuli (Drilling Contractor, 2010).

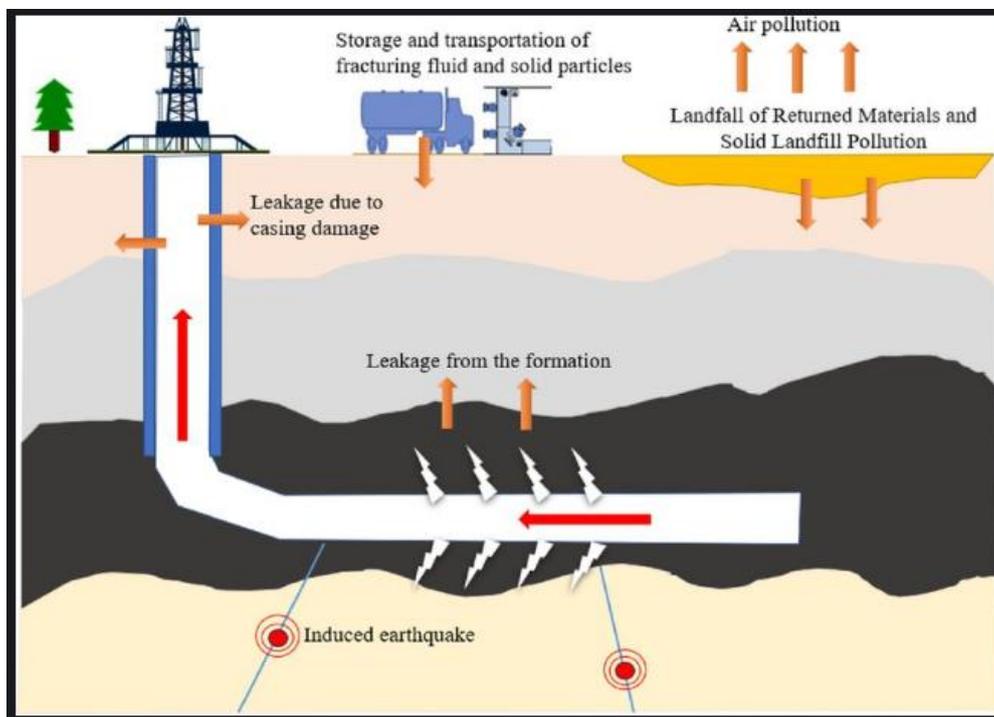
## Environmental Stewardship in Drilling and Completions

### Reducing Carbon Footprint through Advanced Characterization

The surrounding effects of the drilling are not restricted to the drilling site. It consists of land disturbance and the intensity of steel and cement manufacturing in carbon emission. Characterization techniques (3D seismic images and magnetic resonance) can be used to perform Precision Drilling (Solanke, Onita, Ocholor, & Iriogbe, 2024). Since operators can have high accuracy in putting in their reserves, it means they need to drill fewer dry holes. Less useless footage on the ground is an immediate contribution to environmental resilience, causes of waste and surface disturbance to a minimum.

### Water Management and Ethical Trade-offs

The procedure of hydraulic fracturing has huge sustainability challenges as far as water is concerned. One well can drink more than 1 million gallons of freshwater (Brock, D, 2014). Also, the flowback fluid is polluted with salts, heavy metals, and naturally existing radioactive materials (NORM) (National Institute of Environmental Health Sciences [NIEHS], 2024). Figure 10 shows the possible routes of environmental pollution such as contamination of aquifers and induced seismicity that engineers should reduce.



*Figure 10. A case study of infrastructure construction in a complicated industrial area that show environmental hazards like leakage, induced earthquakes and ground water pollution. (After Tong & Liu, 2025)*

The industry is moving towards water recycling to ensure the Social License to Operate. Flowback water treatment technologies used to recycle the flowback water in further frac jobs will decrease demands on the local fresh water and avoid the risks of deep injection disposal (induced seismicity). This is one of the most crucial ethical trade-offs: one must invest in costly water treatment when it comes to the preservation of the relations within the community and the well-being of the environment (Brock, D, 2014).

## **Collaborative Growth and Future Strategic Outlook**

### **Bridging the Gap: Alignment between Academia and Industry**

The adoption of technological advancements should be high and fast in the case of the energy sector to prosper. There is however a mismatch between the learning and real-world practices in the industry. Academia is more apt to value innovative, complicated solutions (publishing metrics), whereas the business world requires sturdy, extensive, and straightforward solutions (Dwivedi, Hughes, & Jeyaraj, 2024).

One of the systemic risks is diffusing obsolete institutional knowledge (Rhinehart, R. R, 2024). New engineers also tend to be given learned rules of thumb that may have worked well in the 1990s, but are no longer applicable in the digital drilling world. To close this gap, the industry is turning to more frequent incorporation of so-called Professors of Practice into university faculties in order to make the program classes to reflect the existing technological reality (Rhinehart, R. R, 2024).

### **Ethical and Societal Implications of Well Automation**

The Fourth Industrial Revolution suggests that it is a moral dilemma. Although AI and automation make it safer and enhance the ROP, they also have employees in their place. The occupation of the Roughneck is not in circulation anymore, its place is occupied by the position of the Data technician (Deqa A., 2024).

The existing force is the so-called Velocity Paradox (Kerakova & Majcherova, 2024). The rapid growth rate of AI causes trade-offs where efficiency in the short term at the expense of the long-term sustainability of workforce is a threat. The industry should overcome this challenge by investing in upskilling programs. The regulatory necessity is to formulate mechanisms which support innovation and reduce the disruption of the labor market (Bond, 2024).

### **Recommendations for Future R&D Investment**

Investment in the area of R&D should involve:

1. **Closed-Loop Automation:** Autonomizing not human-in but Human-on AI wanting to perform typical drilling operational needs.
2. **Self-Healing Materials:** Smart Cements and elastomers that will have the ability of fixing micro-fractures in CCS wells.
3. **Sustainable Fracturing:** Freshwater-free fracturing by gelling propane or wastewater.

### **Conclusion: Engineering the Future of Global Energy Infrastructure**

Well design, drilling and completions are not anymore standalone disciplines but rather part and parcel of a healthy digitally integrated world energy system. This radical change between the years 2010 and 2024 has enabled the shift of the industry to the recent much less empirical methods which are founded on physics-fundamented approximations to the autonomous systems that propose late performances with near-deterministic forecasts.

An operational resilience can be achieved through a three-pronged strategy that is based on positional strength to achieve Digital Integration (IDWCS/AI) to reduce waste; Architectural Sophistication (Multilaterals/MPD) to boost recovery; and an Integrity Mandate (CCS/Advanced Materials) to address reminders of long-term confinement.

It is however a conditional transition. The missing information in the research on the stable operation of wellbores which remain unchanged (still) and the ethical concerns of automation must be handled by the industry as a proactive step. The sustaining factor of the evolving energy environment the well engineering will be left as the consequence of the harmonious technological innovations and the strict control of the environment and social governance.

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